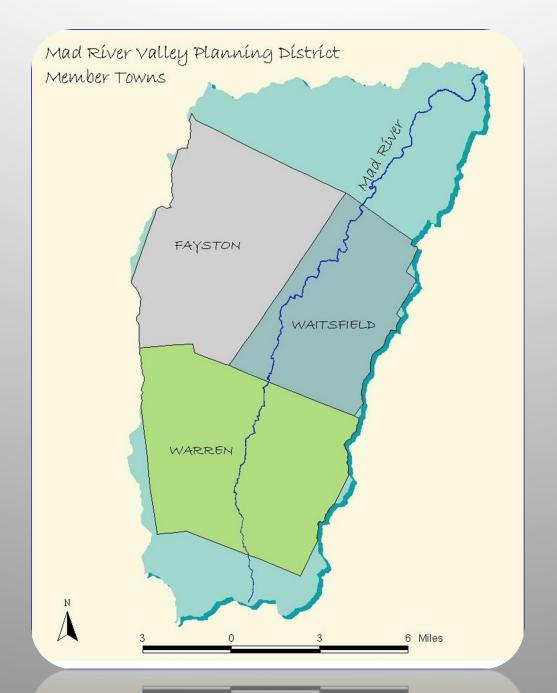
Keeping the Mad River Valley Vibrant

(A Working Document)





11/15/18

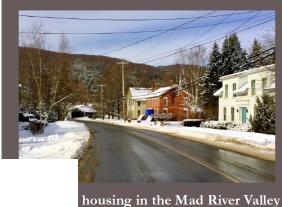




Mad River Valley Active **Transportation Plan**







y to future economic vitality



Integrating Economic and Demographic Projections into Growth Center Planning for Irawello

Waitsfield, Vermont

Assessment of Decentralized Wastewater Options: A Survey of Needs, Capacity and Solutions for Historic Waitsfield Village and Irasville, Vermont

FINAL REPORT January 25, 2011



Understanding the underlying economic conditions within the Mad River Valley to help plan for future growth and development

June 2014

DOUG KENNEDY ADVISORS RESEARCH · ANALYSIS · STRATEGY

SE GROUP

Mad River Valley Housing Study June, 2006

STONE ENVIRONMENTAL INC





Community Vision

A Welcoming Community

Healthy Sustainable Environment for Future Generations
Diverse Economy

Enhance Year-round Recreation Maintain Historic Settlements

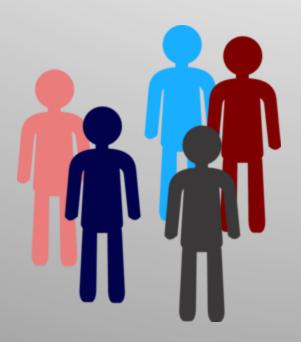
Build on the Momentum

Make a Reality



Challenges

Resources



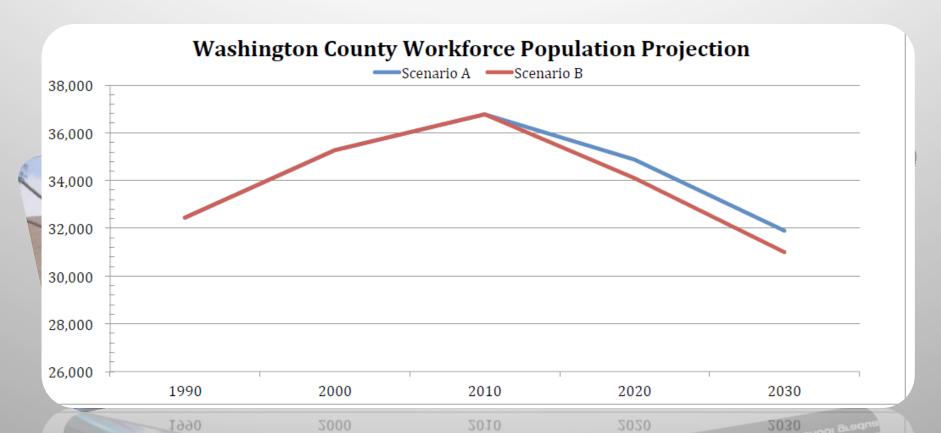




Aging Population



Shortage of affordable workforce housing



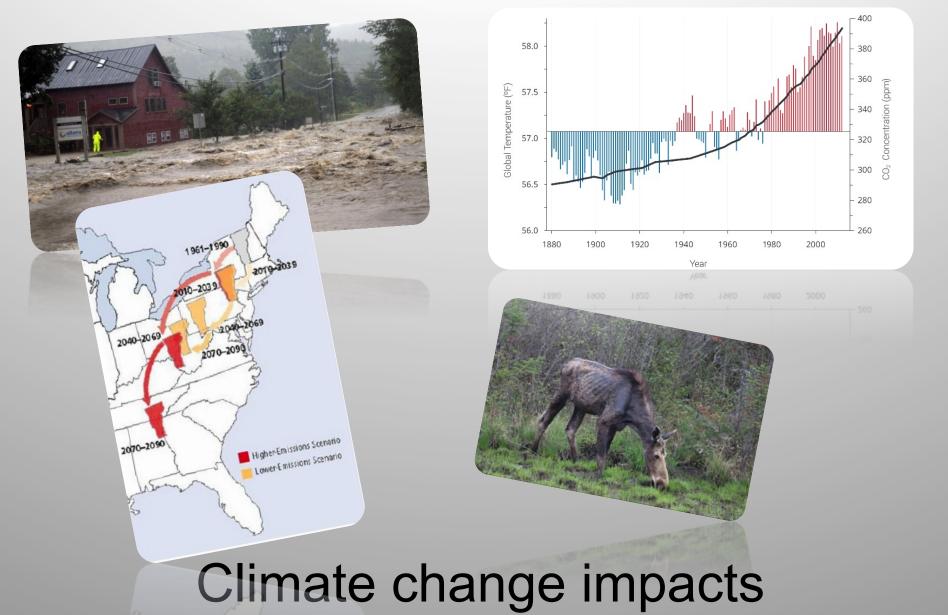
Limited employment opportunities, yet not enough service-industry employees



Local businesses struggling with seasonal visitation swings



Shrinking school population





Inadequate public transportation

MRV nonprofit groups and towns are trying to address these issues but are faced with many hurdles.

Outside funding shrinking or disappearing

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We are suggesting a solution

The Mad River Valley FLO

For Local Opportunities

Economic Vitality Committee

8 months of research and study

Study after study has been done, it is time to come together and take the 1st step

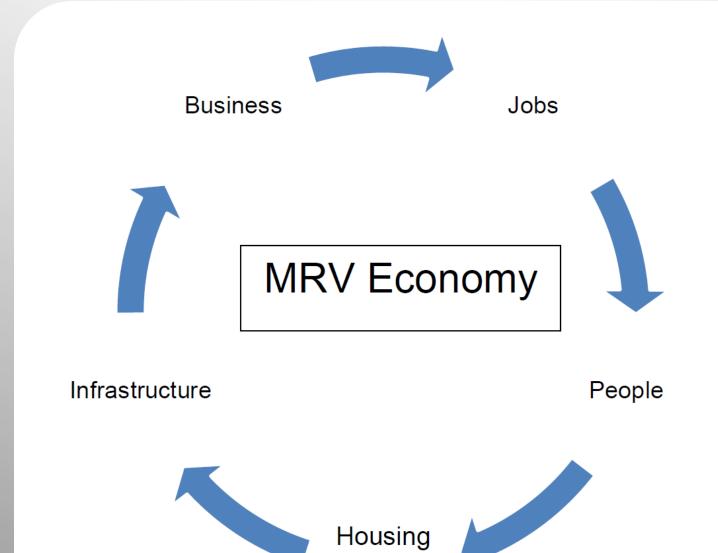
The MRV FLO

Our goal

Reinvest in the MRV so it remains attractive for future generations who will continue to enrich the community and sustain its quality of life

Our strategy

Provide a more seasonably balanced customer base to stabilize our local economy.



&

Transportation

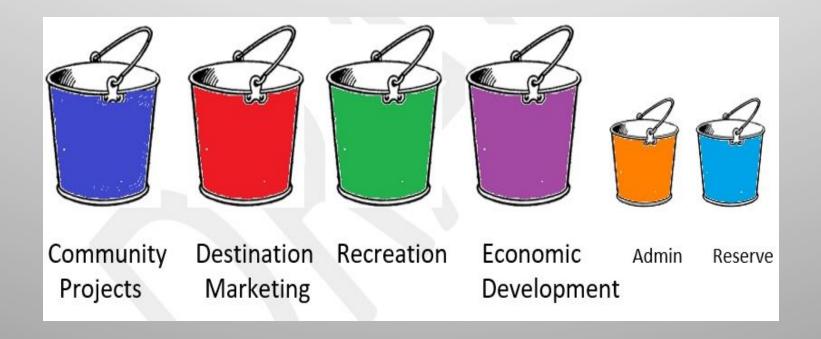
24

The BIG Questions

How do we achieve the Goal via the Strategy?

Who manages the effort?

FLO Fund Investments

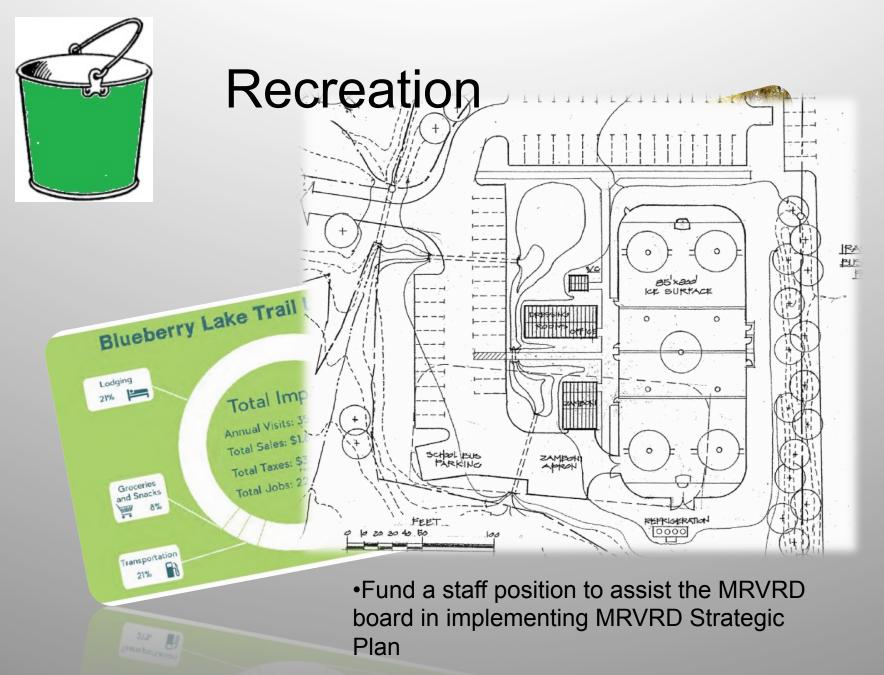






Destination Marketing







Where can the \$ come from?

1% Local Option Tax (LOT)

1% on Retail, Rooms, Meals & Alcohol

Local Money

Managed Locally

Spent Locally

Why Valley-wide Initiative?

Valley investing in the Valley

Leverage existing resources

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How much \$ will be raised?

\$1,000,000

\$700,000 Stays Local

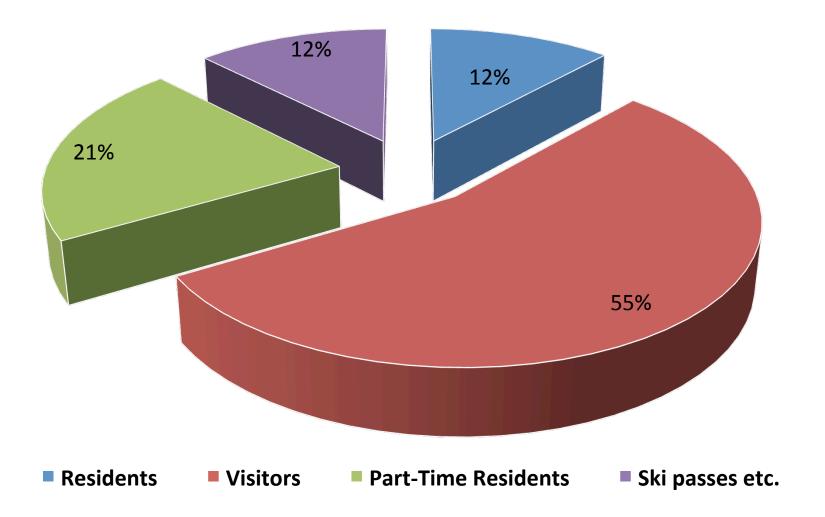
\$300,000 Goes to State \$7,000,000 +

In 10 years

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Who pays the 1%?

Distribution of who pays the tax



Residents pay only12% of total collected LOT

\$2 per month per person

(includes all residents, adults and children)

What is local option tax?

Local option tax is a way for municipalities in Vermont to raise revenue. A municipality may vote to levy any combination of the following 1% local option taxes in addition to state business taxes:

Local Option Sales Tax

6% sales tax + 1% = 7% total tax

Local Option Meals Tax

9% meals tax + 1% = 10% total tax

Local Option Alcoholic Beverages Tax

10% alcohol tax + 1% = 11% total tax

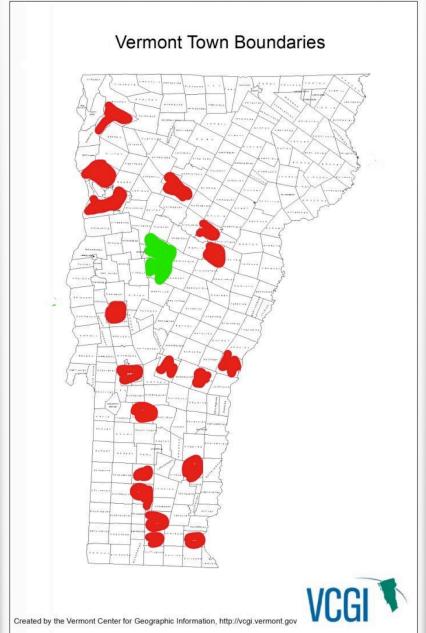
Local Option Rooms Tax

9% rooms tax + 1% = 10% total tax

Property Local Option Rooms Tax 9% rooms tax + 1% = 10% total tax

Not subject to LOT

- Clothing
- Over the counter drugs
- Medical equipment, services and RX
- Food, food products and Beverages
- Gas
- Non-commercial heating fuel
- Rent
- Mortgage payments
- Services*



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We believe the FLO will

Provide a reliable long-term source of funds

Sustain the future of the Valley's resources

Support economic vitality

Enrich the quality of life for all its residents.

Our Suggestion on How to Manage the MRV FLO

How FLO Works

Establishes a new subcommittee of the MRVPD (the FLO Commission) to manage the FLO Fund.

Transparent and accountable group representing the broad interests of Valley residents, towns, and businesses.

We suggest a FLO Commission

- •7 Commissioners—
- One appointed by each selectboard
- One elected by each town's voters
- •A Chair appointed by the MRVPD.
- Oversee all of the 1% option tax receipts
 /distribution
- Develop and promote a grant program
- Operate transparently as a subcommittee of the MRVPD

Vermont rules require that the MRVPD adopt a charter

Voters in all three towns will be asked to approve this new MRVPD charter and authorize a regional 1% Local Option Tax

The vote will be by Australian ballot in all three towns

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Reserve Fund

Nimble \$ source

Unexpected opportunities

Rainy day fund

Requires 2/3 majority, all towns in affirmative, to spend reserve fund \$

Administration

Bookkeeping
Grant administration
Audit
Maintain transparency and accountability

Possible Criteria for Grants

- Is compatible with MRV FLO Strategy Improve physical safety and/or quality of life
- Broad-based support, private, public and community
- Weighted point scoring to ensure \$ invested wisely
- Have funding sources self-generated or organizational

Potential Ways to Track Impact

Trail Counts

Participation in programs

Trends in MRV elementary school enrollment

Mid-week and non-peak occupancy

of events held in MRV with attendance by event

Tax revenues by sector

Thank You for Your Time

We ask for your Input & Support for moving the MRV FLO forward

GO WITH THE FLO

Welcome your comments, inputs and questions

GO WITH THE FLO